Below you will find some guidance from the MMF Team that you may wish to incorporate into your submission to strengthen your application. We look forward to reviewing your proposal.

#### Successful <u>Responsive</u> Proposals:

- Align with the Marillac Mission Fund Theory of Change.
- Demonstrate organizational leadership buy-in
- Use local and/or organizational data to identify social determinants of health that impact the community or individuals served
- Can demonstrate a strong and logical connection between community need, the proposed intervention, and the projected impact.
- Incorporate community voice throughout the project, from research -> design -> implementation -> evaluation.
- Demonstrate an understanding of the local landscape of other initiatives and collaborations that work with the same population/address the same need.
- Project outcomes that are <u>SMARTIE</u> (Strategic, Measurable, Ambitious, Realistic, Time-bound, Inclusive, and Equitable).
- Embrace a strengths-based approach to the population served.
- Demonstrate proof of concept in the program design for any new or expanding projects.
- Have a budget that is realistic, reasonable, and has diversity across revenue streams.

### Successful <u>Coalition-building</u> proposals:

- Have a common understanding of an issue and shared vision for change.
- Take advantage of good timing and momentum.
- Include collaboration with an appropriate mix of partners.
- Demonstrate sufficient level of organizational credibility on the issue and sufficient capacity to advance project aims.
- Incorporate <u>best practices</u>

# Successful <u>Advocacy</u> proposals:

- Can articulate how the project drives change within institutions or systems.
- Balances solutions against political realities.
- Can clearly articulate an advocacy theory of change using the <u>Advocacy Strategy</u> <u>Framework</u>, including project-relevant advocacy strategies, audiences, interim outcomes and indicators measuring progress. Consider the following:
  - Which audiences need to be targeted?
  - What do you want to accomplish with each target audience?
  - Who else is working on this issue and how?
  - How might possible shifts in the context—political, economic, or social—affect how your strategy is positioned?
- Build public and policymaker awareness of policy issues.

#### Creating a Strong Proposal for the Marillac Mission Fund FY23

- Strategically build a network to engage those likely to have an impact on policies affecting its constituency. This includes building alliances and collaborative endeavors by reaching out to a broad range of groups and sectors.
- Successfully convenes and mobilizes its network and other interested individuals and organizations to share information, binds multiple organizations with a single voice, and respond to unexpected events bringing attention to its core public policy issues.
- Periodically asks its network to take specific action in support of its issue priorities and advocacy objectives
- Regularly provides formal activities to educate and build the advocacy capacity of its network, using approaches such as skills training and/or leadership development, and provides training based on needs articulated by its network.
- Take into the account the following questions:
  - What systems-level constraints exist today that make it difficult for working families to get ahead in your community?
  - What recent policy factors have exacerbated inequality and contributed to these constraints?
  - Could the issue be addressed through legislative, regulatory or budgetary policy?
  - Who are the legislative champions and adversaries of these issues?
  - What policies or programs, if enacted, would begin to address the issues described above?
  - Are there examples of these policies and programs in other communities or states?
  - As a nonprofit, how could policies be informed by your core programming outcomes (data) to address the solutions in a targeted, meaningful way?
  - Considering the political landscape in your community and state, what would an advocacy win look like over the next year?

# Successful <u>Capacity Building</u> proposals:

- Provide clear and specific examples of how a capacity building grant will positively impact the quality of life for persons and communities served.
- Demonstrate strong, capable executive/program leadership:
  - There is a commitment to self-reflection and capacity to make mid-course corrections in response to changing conditions, evaluation results, and feedback from colleagues and intended beneficiaries of the work.
- The consultant vetting and selection process was thoughtfully presented and the budget costs are reasonable
- Demonstrate organizational readiness:
  - Leadership is open to growth, willing to undertake an organizational assessment, has identified overall goals, activities and measurable outcomes planned for the grant period usually through its own strategic plans.
- Demonstrate sound fiscal management:
  - Shows positive cash flow, fiscal reserves, and diversified funding sources.
  - There is evidence of financial commitments from other public or private partners.

- Financial plans demonstrate realistic expectations for implementing proposed outcomes.
- Speak to the organization and leadership's openness and experience working with consultants.
- The proposed scope of work should include help with technical assistance with internal skill transfer and organizational learning.